

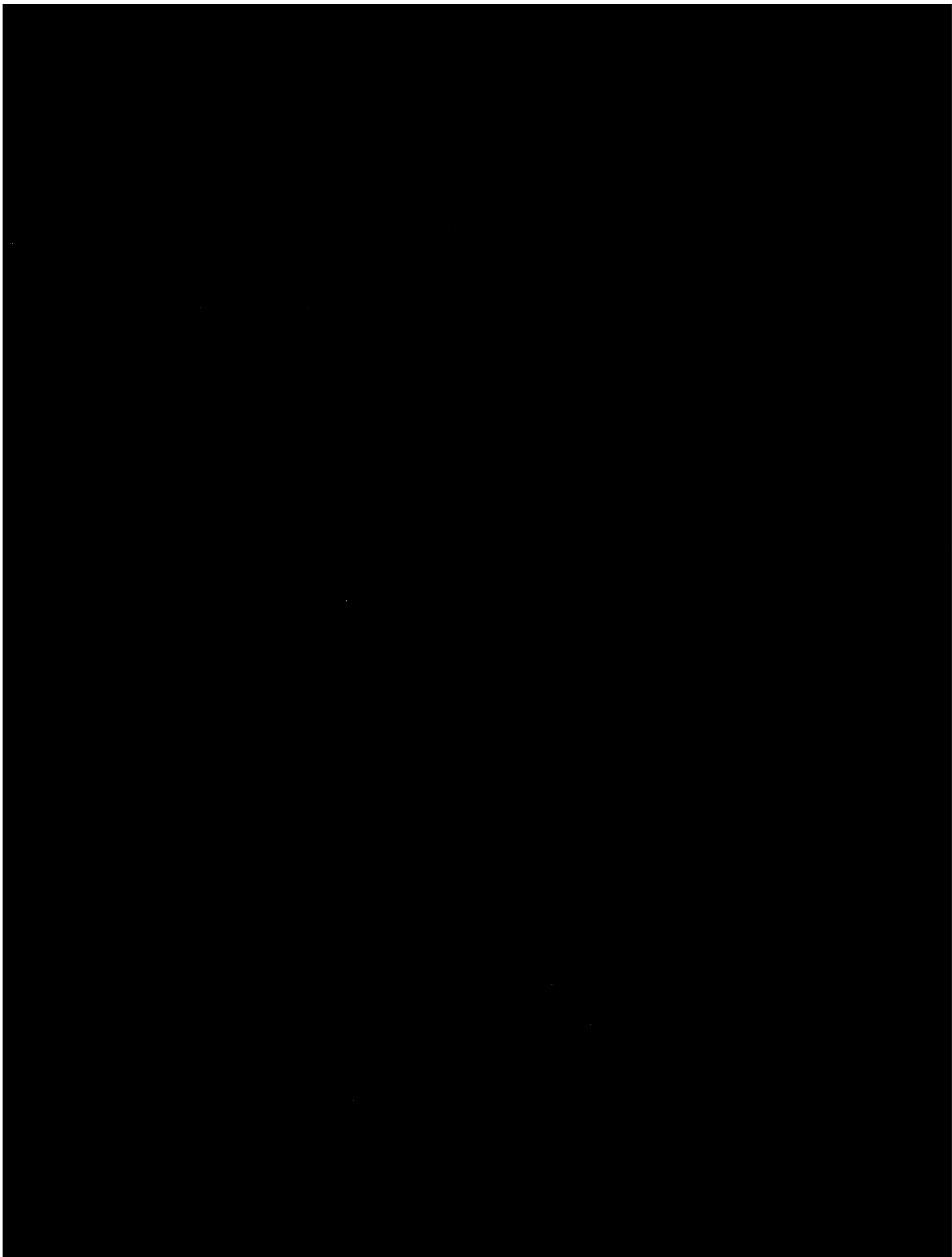
**THE CROW'S NEST PASS
COAL COMPANY, LIMITED**

FERNIE, B.C.

**THIRTY-FIFTH
ANNUAL REPORT**

FOR

YEAR ENDING DECEMBER 31st, 1931.



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COAL COMPANY, LIMITED**

FERNIE, B.C.

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ANNUAL REPORT**

FOR

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BOARD OF DIRECTORS FOR 1932

PRESIDENT

W. R. WILSON, Fernie, B. C.

FIRST VICE-PRESIDENT

A. H. MacNEILL, K.C.,
Vancouver, B.C.

DR. G. W. HOWLAND,
Toronto, Ont.

HON. ANDREW HAYDON,
Ottawa, Ont.

ERASMUS C. LINDLEY,
50 Broadway, New York.

SECOND VICE-PRESIDENT

L. C. GILMAN,
Seattle, Wash.

JAMES T. MAHER,
St. Paul, Minn.

CHARLES BOCKING,
Hall Building, Vancouver, B.C.

CHARLES H. LOCKE,
470 Granville St., Vancouver, B.C.

EXECUTIVE COMMITTEE

Chairman : CHARLES BOCKING.

W. R. WILSON

L. C. GILMAN

JAMES T. MAHER

A. H. MacNEILL, K.C.

OFFICERS

H. P. WILSON General Manager.

A. KLAUER Treasurer.

GEORGE H. HESS, Jr. Comptroller.

J. S. IRVINE Secretary.

WELCH, CAMPBELL & LAWLESS, Chartered Accountants Auditors.

THE CROW'S NEST PASS COAL COMPANY, LIMITED

Annual Report of Directors for the Year 1931

To the Shareholders of

The Crow's Nest Pass Coal Company, Limited :

Herewith is submitted the annual report covering operations and financial results of your properties for the year ended December 31, 1931.

There is also included the annual audit of your Chartered Accountants, Welch, Campbell and Lawless, including balance sheet and profit and loss account for the year 1931.

The income, after making provisions for Depreciation, Depletion and Income Taxes, amounted to \$27,447.26, as compared with \$166,881.86 for the previous year.

Adjustments for taxes, depreciation and depletion prior to 1931 amounting to \$57,810.14, were made during the year, which resulted in a net loss for the year of \$30,362.88.

During the year distributions of capital from depreciation and depletion reserve account amounted to \$186,354.00, equivalent to \$3.00 per share of stock outstanding at the end of the year.

The operating profits of the subsidiary Company, the Crow' Nest Pass Electric Light and Power Company, Limited, for the year were \$11,727.77, all of which was transferred to Depreciation Reserve.

The operating loss of the Subsidiary Company, the Morrissey, Fernie & Michel Railway for the year amounted to \$9,663.85.

Capital Expenditures made during the year were as follows :

The Crow's Nest Pass Coal Company, Limited	\$ 9,903.53
Crow's Nest Pass Electric Light and Power Company, Limited	1,383.62
Morrissey, Fernie and Michel Railway Company ..	5,255.92
Total	\$16,543.07

The Coal mined during the year amounted to 452,730 tons as compared with 532,922 tons during the previous year.

The Coke produced during the year amounted to 73,247 tons as compared with 73,707 tons during the previous year.

By Order of the Board of Directors,

Vancouver. B.C.,
June 8, 1932.

W. R. WILSON,
President.

THE CROW'S NEST PASS COAL COMPANY, LIMITED
BALANCE SHEET—DECEMBER 31st, 1931.

ASSETS

Cash on hand and in Banks	\$ 350,851.86	
Accounts Receivable	369,136.13	
Inventories, Coal, Coke, Stores, Etc.	177,771.83	
	<hr/>	897,759.82
Securities and Shares Owned		1,610,965.91
Unexpired Insurance		14,814.77
Mines, Real Estate, Plant and Equipment,		
LESS : Depreciation and Exhaustion Reserves	3,628,943.29	
	<hr/>	\$6,152,483.79

LIABILITIES

Accounts Payable	151,764.75	
Provision for Income Taxes	1,784.79	
	<hr/>	153,549.54
		<hr/>
		\$5,998,934.25
Capital Stock, paid up	6,212,666.66	
LESS : Distribution on Capital Account	186,354.00	
	<hr/>	6,026,312.66
LESS : Profit and Loss, debit balance	27,378.41	
	<hr/>	<u>\$5,998,934.25</u>

THE CROW'S NEST PASS COAL COMPANY, LIMITED
PROFIT AND LOSS ACCOUNT—YEAR ENDED DECEMBER 31st, 1931.

Balance at Credit, January 1st, 1931		2,984.47
LESS : Adjustment of B. C. Government Taxes,		
1930 and prior	2,989.18	
Adjustment of Depreciation on Underground Plant and		
Equipment for year 1930	1,528.66	
Reserve for Exhaustion of Coal Areas for year 1930	53,292.30	
	<hr/>	57,810.14
		<hr/>
		54,825.67
Profit : Lands, Timber Operations and other sources	52,605.02	
Loss : Coal and Coke Operations	23,470.15	
	<hr/>	29,134.87
		<hr/>
		25,690.80
Add : Provision for Income Taxes		1,687.61
		<hr/>
Balance at DEBIT, December 31st, 1931		<u><u>\$ 27,378.41</u></u>

AUDITORS' REPORT AND CERTIFICATE

Toronto, Canada, March 19th, 1932.

To the Shareholders of

The Crow's Nest Pass Coal Company, Limited,
Ferne, B. C.

Gentlemen :—

We certify that we have audited the books and accounts of your Company, for the year ended December 31st, 1931, and that the appended Balance Sheet is, in our opinion, so drawn as to exhibit a true and correct view of the Company's position as at that date, and as shown by the books.

We further certify that all our requirements as Auditors have been fully complied with.

Respectfully submitted,

WELCH, CAMPBELL & LAWLESS,
Chartered Accountants.

THE PRESIDENT'S ADDRESS

I regret to have to state that the operations for the year of 1931 have been discouraging both for the Company and for the employees of the Company. Through the general depreciation in markets the operation of the mines have been reduced to less working time thereby enhancing the cost of maintaining the mines in safe physical condition. The depreciation in coal consuming markets is to be ascribed to the Transportation Companies using less fuel, to oil and natural gas displacing coal, and to nearly all forms of manufacturing that use coal and coke, reducing their requirements for fuel.

The following statement indicates the time worked at the mines during the year and the production of coal and coke resulting from the very low time the mines worked :

Coal Creek mines worked 118 days.

Michel mines worked 167 days.

The coal production from the above operations amounted to 452,731 tons, or 80,192 tons less than was produced in 1930.

The production of coke for 1931 was 73,248 tons, or 500 tons less than was produced in 1930.

During the year there was 23,020 feet of narrow development driven, or 4122 feet less than was driven during 1930, but adequate to maintain productive mine outlines.

